

CORPORATE PRESENTATIONOctober 2018



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 - Project Management and Construction
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1. What is Insur?



Strongly committed to the highest standards of Corporate Management, Quality and Environmental Protection





Real Estate Group founded in 1945



First **listed on the stock market in 1984**. On the continuous market of the Spanish Stock Exchange since 2015

Management team with extensive **experience**



2

Operating in *prime areas* of Seville, Western Andalusia, Malaga and Madrid

More than 170 employees







Two main lines of business: **Development and Property.**

Two secondary lines of business servicing the main lines:

Construction & Project Management.

Group assets valued as of 31/03/118 at: €423,9M, including JVs at 50% 505,8 M€



Overcoming the cycle's recessionary phase without debt relief or assets assigned in lieu of payment thanks to financial prudence LTV<40%



More than 70 years meeting obligations to suppliers without debt restructuring, debt relief or assets assigned in lieu of payment.



Stability against cyclical nature of the industry thanks to Rental business



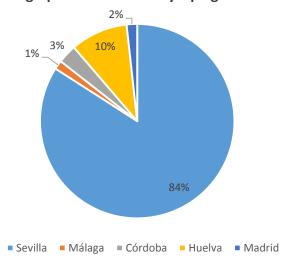
LTV (DFN/GAV) <40% . 23% Unencumbered assets.

Rental business. Investment breakdown

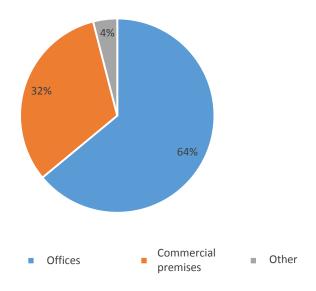


Portfolio of 118,657 sqm of offices and commercial premises and more than 2,500 parking spaces

Geographic distribution by sqm ground area



Distribution according to typology



Significant buildings



Edificio Insur (Seville) 17,885 sqm



Edificio Buenos Aires (Seville) 33,648 sqm



Edificio Insur Cartuja (Seville) 8,126 sqm



Edificio Centris II (Tomares) 8,917 sqm



Edificio Insur Huelva (Huelva) 8,880 sqm



C.C. El Mirador (Seville) 6,932 sqm 5

Rental business. Prime area locations





Rental business. Sound and increasingly diversified customer base **Sinsur**



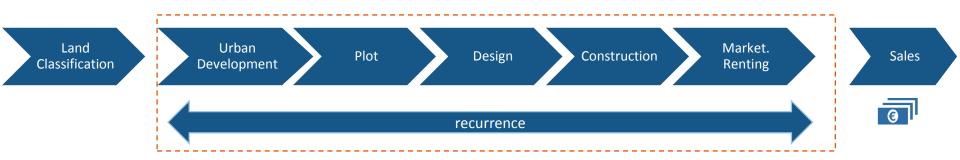


Rental business



- ✓ Leasing of tertiary assets that represents 70% GAV* of the Group (€297,2M*) with capital gains on book value of €161.3 M*
- ✓ Prime areas
- ✓ An activity that allows it to:
 - ✓ Reduce the impact of cycles in the real estate sector
 - ✓ Absorb financial costs and part of the structural costs
 - √ Generate recurring liquidity

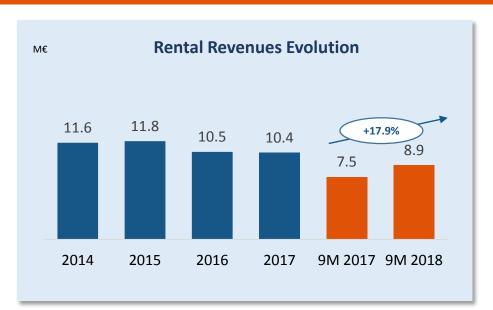
Insur promotes its own business assets, so it incorporates a greater part of the value generated in all phases



^{*}Figures at 2017. Taking into account the value of the assets of the JVs which consolidate under equity method, the leasing of tertiary assets represents 60% GAV

Rental activity Occupancy rate recovery







GAV of the assets aimed both at rental and own use amounts to 301.5M€ (valuation at 30/09/18 estimated from CBRE valuation at 31/12/17 and revised with additions at cost value)

118,657 sqm office and commercial premises portfolio and more than 2,500 parking spots

- As of the first nine months of the year the surface sold amounts to 12,055 sqm
- Occupancy rate rises to 81.8% in line with the strategic plan which foresees a 90% occupancy rate at the end of 2020
- The **annualized rental income** of the contracts in force at September 30th (including incomes derived from the parking activity) amounts to **13.8 M**€

Real Estate Development Ongoing developments and land portfolio





Ongoing Developments

2,303 ongoing units

- 294 housing units completed of which 223 are being delivered and 71 pending to be sold.
- 27 ongoing developments (13 in West Andalucía, 8 in Málaga and Costa del Sol, 4 in Madrid, 1 in Cáceres and 1 in Granada) totaling 1,848 units:
 - 256 housing units underway directly by Insur with a development potential of 33,933 sqm.
 - 1,087 housing units underway through JVs (with Insur holding a 50% share), with a development potential of 159,935 sqm.
 - 505 housing units corresponding to new committed land plots, pending to be executed as public deed, with a buildable area of 68,199 sqm
- 161 housing units under management and construction (delegated development) for Altamira Real Estate that have started to be delivered in July 2018
- Development of Río 55 Business Park in Madrid covering 28,000 sqm above ground level (2 office buildings each covering approximately 14,000 sqm).

В

Land Portfolio

2,652 units

- 95,000 sqm of buildable plots for residential use, 880 units
- 30,000 sqm of buildable plots for hotel use.
- 8,238 sqm of buildable plots for tertiary use.
- Long-term purchase options on 12 plots with a building potential of 208,148 sqm (1,772 housing units).

Ongoing Developments



Land Portfolio

TOTAL OF 4,955 UNITS

Real Estate development business. Some developments in detail



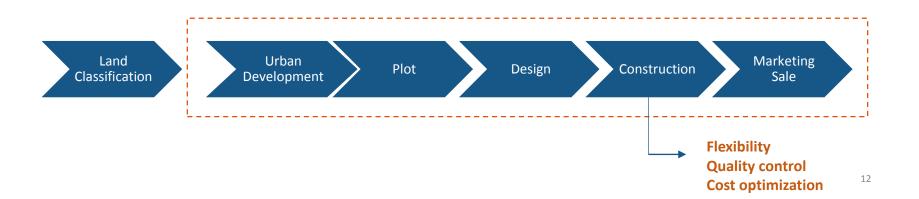


Real Estate development business



- ✓ Higher margins than those on the rental activity
- ✓ Operating in areas in which we have **extensive knowledge and expertise** as it is a sector with local characteristics. **Western Andalusia (mainly Seville), Malaga, Costa del Sol and Madrid**
- ✓ Mid-high end segment housing mainly in areas with proven demand
- ✓ **Investment in the bottom part of the cycle** (better prices) to be able to have housing available in the upper part of the same
- ✓ Maintenance of volumes matched to property activity
- ✓ Acting **alone or in JVs** when also leading the entire development process, as an industrial partner through comprehensive management contracts, marketing and construction, assuming all the inherent functions of the activity of the same.

Insur is vertically integrated so that it can capture all the added value of the process since the land classification of the development phase



Real Estate Development Activity boost shown in presales figure

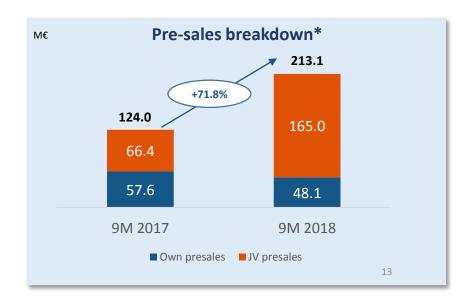






- Total accumulated presales in 9M 2018 amount to 213.1M€, a 71.8% higher than in 9M 2017
- From the total presales figure, the following will be delivered in the 4Q 2018: 19.5 M€ of own developments and 41.4M€ corresponding to JVs
- The Group currently has 2,303 houses under development of which 6233 are under construction and 541 are already sold
- 223 housing units have been delivered in the nine first months of the year





^{*}It includes JVs development pre-sales as they are managed by Grupo Insur

Construction and Project Management



29.6 M€ CONSTRUCTION REVENUES Increase of 62.1%

2.5 M€ PROJECT MANAGEMENT REVENUES Increase of 70.5%

Main projects managed currently		
IDS MADRID MANZANARES S.A. Partners: Private investors (50%)	 Insur Madrid Río – Business Park (28,000 sqm divided between 2 buildings) 	UNDER CONSTRUCTION. SOUTH BUILDING SOLD
DESARROLLOS METROPOLITANOS DEL SUR S.L. Partner: ANIDA (Grupo BBVA): 50%	 Selecta Entrenúcleos (Sevilla), 2,337 homes Alminar II (Marbella), 44 homes Selecta Conil (Conil de la Frontera), 73 homes 	CCC (214 HOMES): Alminar II: 44 homes Selecta Rodas: 54 homes Selecta Arquímedes: 116 homes UNDER CONSTRUCTION (151 HOMES): Selecta Atenas: 58 homes Selecta Conil: 73 homes Selecta Olimpia: 20 homes
IDS RESIDENCIAL LOS MONTEROS S.A. Partners: Private investors (50%)	Los Monteros (Marbella)312 homes	UNDER CONSTRUCTION: ■ Elements I: 53 homes
IDS PALMERA RESIDENCIAL S.A. Partners: Private investors (50%)	Pineda Parque (Sevilla)182 homes	UNDER CONSTRUCTION: ■ 1st phase: 102 homes
IDS BOADILLA GARDEN RESIDENCIAL S.A. Partners: Private investors (50%)	 Boadilla Garden (Boadilla del Monte, Madrid), 74 homes Boadilla Essences (Boadilla del Monte, Madrid), 48 homes 	 UNDER CONSTRUCTION (106 HOMES) Boadilla Garden: 74 homes Boadilla Essences I: 32 homes
Delegated Development from Altamira Real Estate	Residencial Santa Bárbara (Sevilla)161 homes	DELIVERY STARTED IN JULY 2018

2. Sector evolution





Macro environment



Experts argue that in 2018 the industry will consolidate its recovery, with sustained growth rates, but behaving irregularly depending on the geographic areas



Housing prices keep increasing. In the 1H 2018, they grew 6.8% year on year



Mortgage volumes in the first seven months of the year already account for the 65.2% of the total volume in 2017 (203,850 mortgages executed in 2018)



In Spain, 295,725 houses were sold within the 1H 2018, which implies a 10.1% year on year rise



Development activity is recovering. The number of approvals of new construction grew by 26.1% during the first seven months of 2018 vs the same period in 2017



The **consumer confidence** index still high



Financing costs keep at relatively low levels. The average mortgage rate seems to have stabilized below 2.5%

3. Financial results





Executive Summary. 9M 2018 Results

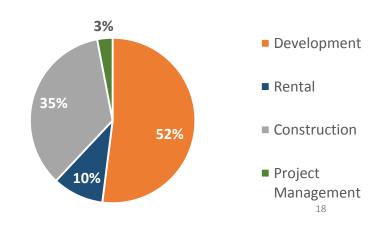


M€	9M 2018	9M 2017	Variation
Revenues	85.0	59.7	42.5%
Real Estate Development	44.0	32.4	35.8%
Rental	8.9	7.5	17.9%
Construction	29.6	18.3	62.1%
Project Management	2.5	1.5	70.5%
EBITDA	13.3	11.2	18.7%
ADJUSTED EBITDA	11.3	9.8	15.2%
OPERATING PROFIT	11.3	9.3	21.6%
PBT	6.9	5.1	35.7%
NET PROFIT	5.1	3.7	38.0%
PRE-SALES (Real Estate			
Development)	213.1	124.0	71.8%
OCCUPANCY RATE (Rental)	82%	77%	-



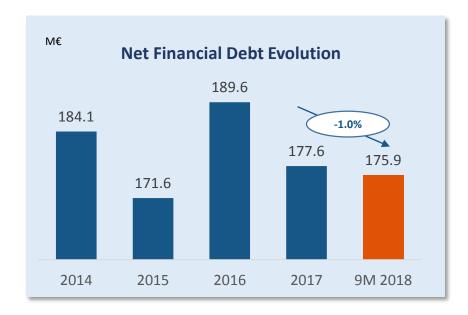
- Total revenues figure has increased by 42.5% as a consequence of the delivery of developments. This growth trend will continue in the 4Q due to the deliveries planned in the last months of the year (19.5 M€)
- The rest of the segments are performing really well
- Excellent evolution of presales figure with a 71.8% increase

Revenues by business line



Net Financial Debt





E

In order to diversify its financial sources, the **Group issued a new debt program (MARF)** on July 2018 with a maximum outstanding balance of 35 M€ and in force until July 2019

At the closing of the 9M, new debt has been issued with an outstanding balance of 21.4 M€.

LTV 42.7% LTV 39.6%*

Assets
unencumbered
and without
associated
funding with
market value of
67.1 M€

All of these allow
the Group to obtain
the required
financing needed to
develop the real
estate developments
and to do new
investments

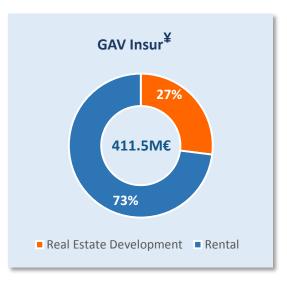
The 73.3% of the GAV is composed of real estate investments with embedded capital gains of 159.0 M€

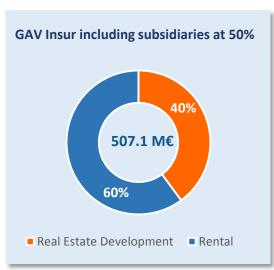
^{*} Including GAV and Net Financial Debt of the real estate companies which consolidate by equity method

GAV, NAV & LTV

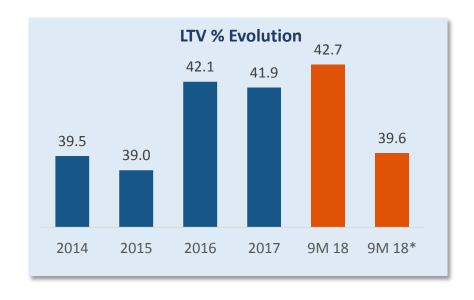


* valuation at 30/09/18 estimated from CBRE valuation at 31/12/17 and revised with additions at cost value and disposals due to deliveries









*Adding 95.6 M€ to the GAV from subsidiaries which consolidate by equity method and 24.9 M€ of their associated net financial debt

4. Insur on the stock exchange





Share Price evolution



Share Price evolution 01/01/18 to 30/09/18

In the 9M 2018 the share price (ISUR) grew by 11.8%, surpassing the Ibex Small Cap, in which Insur is included since June, which rised by 8.9%. The share closed at 11.65 €, which implies a market capitalization of 197,722,018 € at September 30th 2018



5. Strategy





5. Strategy



Property Development

- 1. Investment primarily in **finalist land**
- Development of projects in markets with extensive knowledge
- Development of projects in areas with proven demand (first residence in provincial capitals and metropolitan areas)
- 4. Vertical Integration
- **5. Debt matched** against the rental activity
- **6. Risk diversification** by sharing projects with partner financial investors

Construction and Management

- Additional income generation by managing and building real estate projects developed through JVs
- Provision of these services also to financial entities (Example: Delegate promotion)



Rental

- Development of assets from the activity of promotion
- 2. New investments located in Madrid

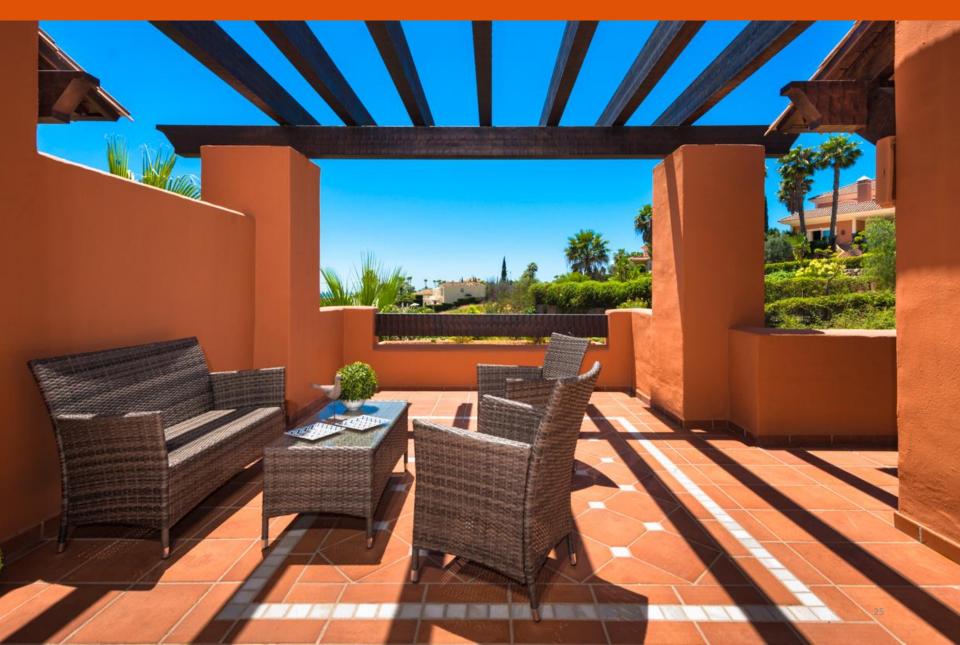
Financial Structure

- Maintenance of a reduced debt (LTV<40%)
- 2. Diversification of financial sources



ANNEXES





History



Sept. 1945 1946 1960-1980 March. 1984 1997-2000 2004 2007 2008-2010 2012 2014 - 2015 2016 **FUTURE**

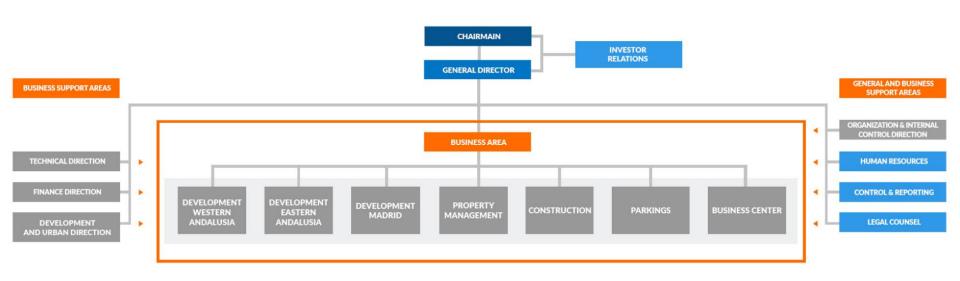
- Foundation.
- Acquisition of plots of land in Avda. República Argentina, Seville.
- · Start of Rental activities.
- · Starts listing on the Madrid Stock Exchange.
- Geographic expansion.
- · JV with Local Savings Banks.
- Expansion in the Costa del Sol.
- Accelerated development in the rental business.
- ISO 9001.
- Receives the "Company of the Year" Award (Antares).
- Expansion in Madrid
- Diversification of activities.
- Receives the Award to the "Company with the best track record in Andalusia" (ABC and Banco Sabadell).
- Transformation of the financial model:
- Incorporation in the general segment of the Continuous Market (Madrid Stock Exchange)
- Joint Venture with Anida Operaciones Singulares, S.A.U. (BBVA Group).
- Approval of the Strategic Plan 2016 2020
- Realization of Company Strategy
- Increased human capital.
- Reinforcement of geographic diversification through purchasing land in different areas where Insur Group operates.
- Debt issuance program (MARF)
- Corporate restructuring

ORGANISATIONAL STRUCTURE AND HUMAN TEAM



- Matrix structure organised along business lines and units and auxiliary and support areas.
- Well-sized staff, with more than 170 employees at present and a significant increase since 2014 due to the relaunching of the promotion activity.
- Low staff turnover.

Functional organizational chart of the Insur Group



MANAGEMENT TEAM





Ricardo Pumar López Chairman Board member since 2001 and Chairman of the Management Board since 2005.

Graduated in Law and Business Administration (ICADE) and Senior Management Programme (Instituto San Telmo).

He has 20 years experience in Business Administration and Civil Law.



Francisco Pumar López General Director He joined Insur in 1999

Graduated in Law (Universidad de Sevilla) and MBA (ESADE)

He started his career with Insur as Director of the Development and Urbanism department, and later Deputy General Director, becoming General Director in 2010.



Domingo González Gómez Financial Director He joined Insur in 2002

Graduated in Business Administration and Management (Universidad de Sevilla), Accounts Auditor and MBA (Instituto San Telmo).

He had previously developed his professional career in internal and external auditing. He joined Insur as head of investment companies and controller. Since 2007, he is CFO



Zacarías Zulategui Represa Director in Development for West Andalucia. He joined Insur in 2009

Graduated in Law (Universidad de Sevill), MBA (ESADE), Real Estate Company Management Course (IESE) and Course in Urban Planning (IFE).

He previously worked as Director of Development in various real estate companies.



Rafael Torres Claros
Director in Development for
East Andalucia.

He joined Insur in 2010

Industrial Engineer (universidad de Malaga) and Senior Management Programme (Instituto San Telmo).

He previously worked as Director of Real Estate Projects in national building companies.



Enrique Ayala Martínez
Director of Development in
Madrid

He joined Insur in 2007

Graduated in Law and Business Sciences (ICADE) and MBA (IESE)

He was previously Head of Expansion and Development in the central area of Spain in an international shopping centre company.

MANAGEMENT TEAM





Lola Cánovas García Property Management Director She joined Insur in 1994

Diploma in Business Sciences (Escuela Universitaria de Estudios Empresariales de Murcia) and Diploma in Business Management (Instituto San Telmo).

She has developed her entire professional career at Insur, initially in the commercial department, as Director of Quality, and since 2010 as Director of Property Management.



Pedro Candáu Bejarano Construction Director He joined Insur in 1997

Technical Architect (Universidad de Sevilla), Real Estate Management Programme (CEU) and Business Administration Programme (Instituto San Telmo).

Since he joined the company, he has held various positions - director of projects, construction manager and since 2011, Construction Director.



José Luis Jiménez Mavillard Technical Director He joined Insur in 2015

Technical Architect and Building Engineer (Universidad de Sevilla).

He had previously been group manager and technical director in national and international building and development companies. He started his professional career at Insur as Technical Manager of West Andalucia, and was nominated Technical Director of the group in 2017.



Alejandro Fernández de la Peña Director of Business and Car parks He joined Insur in 2007

Industrial Engineer (universidad de Malaga) and Business Management and Administration Programme (Instituto San Telmo).

He had previously developed his professional career in the Municipal and Services Company of Malaga. He joined Insur as Director of Car parks and since 2016, he is also Manager of the Business Centre.



José Antonio Carrillo Almagro Director of Development and Town Planning He joined Insur in 2005

Graduated in Business Administration and Management (Universidad de Sevilla) and Senior Course of Expert in Construction Law (Instituto de Estudios Cajasol).

He started his professional career at Insur as Senior in the Development and Town Planning department, and was appointed Director of this department in 2010.



Irene Ávila Núñez
Director of Organization and
Internal Control

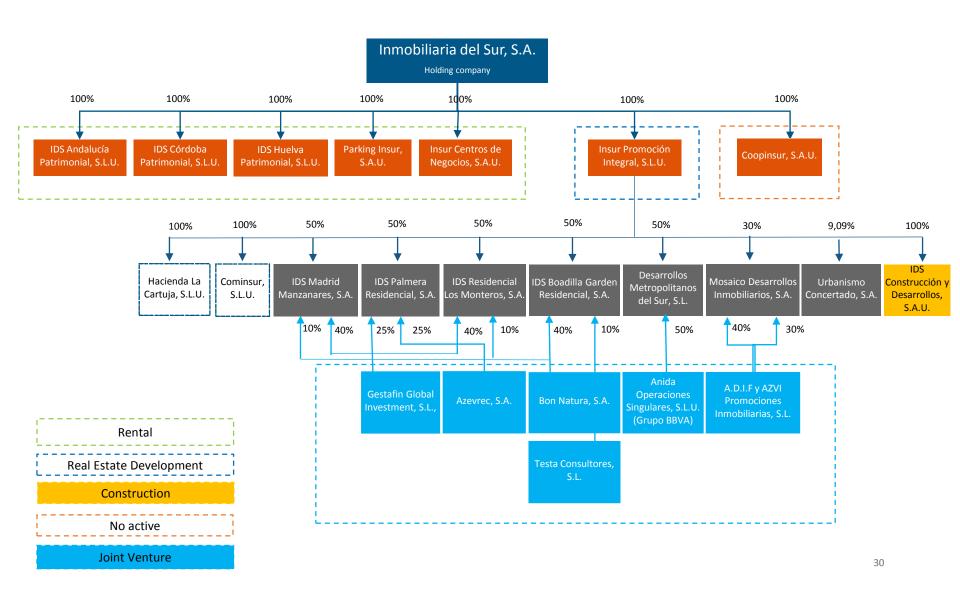
She joined Insur in 2015.

Industrial Engineer, specialty of Industrial Organization (University of Seville). Project Management Professional, PMP®.

She previously worked as Organization Manager in a construction and installation company for 10 years.

CORPORATE STRUCTURE AT THE END OF 2017



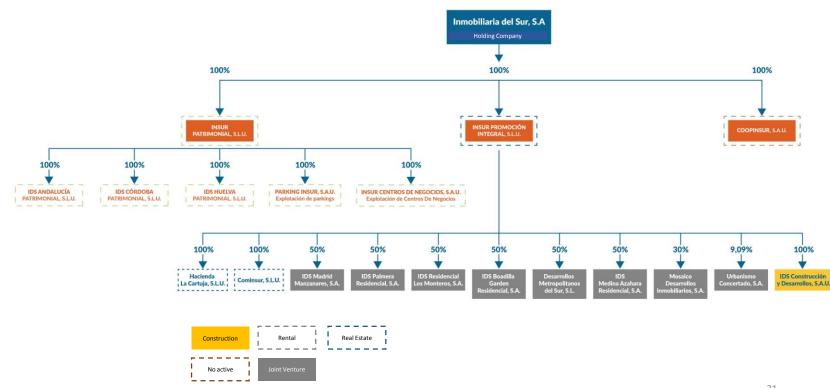


CORPORATE STRUCTURE DECEMBER 2018



The General Board Meeting held on the 28th of April 2018, approved the segregation on the rental activity of Inmobiliaria del Sur S.A., with the block transfer of part of the equity in favor of a new company, fully owned by the holding Company, called Insur Patrimonial S.L.U.

After the expiry of the opposition period and once the deed of partition is registered, the Group corporate structure is as follows:

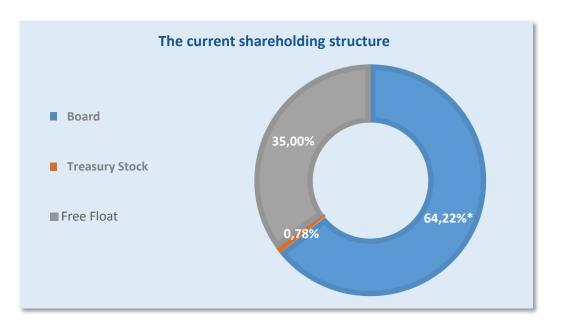


CORPORATE GOVERNANCE



Board of Directors with a strong commitment to the highest standards of corporate governance

- The **Board** of Directors represents a **37.41% stake in the capital of Insur**. Much of this participation is in the hands of the **Pumar Family**, which pledges a significant part of its heritage.
- Involvement of the Board of Directors in the investment and disinvestment decision-making.
- Follow-up regarding the development of the business is to the highest ethical standards.
- Highest standards of corporate governance.
- Shareholder and institutional stability allow a business strategy with a long-term vocation.



*This figure includes the shares owned by the Board, as well as those owned by significant shareholders and not significant shareholders that nominate the appointment of dominical directors. Without having into account these shares, the free float will amount to 49.02%

BOARD OF DIRECTORS





Prudencio Hoyos-Limón Pumar Augusto Sequeiros Pumar

Gregorio Arranz Pumar

Andrés Fernández Romero

José Manuel Pumar López

Salvador Granell Balén

Inversiones Agrícolas, Industriales y Comerciales, S.L. (Fernando Pumar López)

Increcisa, S.L. (Ignacio Ybarra Osborne)

Inverfasur, S.L. (Antonio Román Lozano)

Bon Natura, S.A. (Luis Alarcón de Francisco)

Chairman

Ricardo Pumar López (Executive)



















Menezpla, S.L. (Esteban Jiménez Planas) (Proprietary)



Cayetano Benavent Blanquet Jorge Segura Rodríguez José Luis Galán González

Audit Committee

Strategy and Investment Committee

Appointments and Remuneration Committee

RENTAL BUSINESS





Building	City	Main use	SQM above ground
EDIFICIO REPÚBLICA ARGENTINA, 25	Sevilla	Offices and commercial premises	19.876
EDIFICIO INSUR	Sevilla	Offices and commercial premises	17.885
EDIFICIO REPÚBLICA ARGENTINA, 23	Sevilla	Offices and commercial premises	7.968
EDIFICIO REPÚBLICA ARGENTINA, 21	Sevilla	Offices and commercial premises	5.804
EDIFICIO CENTRIS II	Tomares	Offices and commercial premises	8.917
EDIFICIO INSUR HUELVA	Huelva	Offices and commercial premises	8.880
EDIFICIO INSUR CARTUJA	Sevilla	Offices and commercial premises	8.126
EDIFICIO CAPITOLIO	Sevilla	Offices and commercial premises	4.925
AVDA.REP.ARGENTINA, 27-29-31	Sevilla	Offices and commercial premises	1.248
EDIFICIO SUECIA	Sevilla	Offices and commercial premises	3.125
EDIFICIO IDS ANDALUCÍA	Sevilla	Offices and commercial premises	3.255
EDIFICIO IDS CÓRDOBA	Córdoba	Offices and commercial premises	2.766
EDIFICIO IDS HUELVA	Huelva	Offices and commercial premises	2.188
EDIFICIO MENARA	Sevilla	Offices and commercial premises	2.704
MARKET CENTER	Marbella	Offices and commercial premises	861
CAPITAN HAYA 24-25	Madrid	Offices and commercial premises	521
C.COMERCIAL EL MIRADOR S.JUSTA	Sevilla	Commercial premises	6.932
Los Remedios	Sevilla	Commercial premises	2.068
JOAQUÍN TURINA	Madrid	Commercial premises	1.312
CLUB SOCIAL LOS NARANJOS DE MARBELLA	Marbella	Commercial premises	739
Parque Guadaira	Sevilla	Commercial premises	463
Edificio Trento	Sevilla	Commercial premises	976
Edificio Acueducto	Córdoba	Commercial premises	883
MIRAFLORES	Sevilla	Commercial premises	1.522
OTROS		Offices and commercial premises	4.610
			118.554

Building City Main use SQM above ground AVDA.REP.ARGENTINA, 31 Sevilla Offices and commercial premises 1.304 AVDA.REP.ARGENTINA, 48 Sevilla Commercial premises 175 AVDA.REP.ARGENTINA, 50 Sevilla Commercial premises 175 Commercial premises AVDA.REP.ARGENTINA, 52 Sevilla 121

1.775

Real Estate Development Own projects



Figures as of 9M 2018

PROJECTS UNDER CONSTRUCTION

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Plaza del Teatro*	Málaga	7,032	57	28.6	2019	37
Jardines de Santa Ana III*	Dos Hermanas (Sevilla)	4,862	35	8.2	2019	23
Conde de Zamora*	Córdoba	10,296	81	20.6	2019	34
Altos del Retiro 2ª Fase*	Málaga	4,391	35	7.0	2019	2
		26,581	208	64.4		96 (46.2%)

PROJECTS STARTING CONSTRUCTION IN 4Q 2018 AND 2019

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Edificio Ramón Carande	Sevilla	7,352	48	27.2	2020
Valdemoro Development	Madrid	7,440	53	12.3	2020
		14,792	101	39.5	

TOTAL	41,373	309	103.9	96 (46.2%)
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^{*} On marketing stage

Real Estate Development Projects in JV



* On marketing stage Figures as of 9M 2018

JVS PROJECTS UNDER CONSTRUCTION

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Pineda Parque 1ª fase*	Sevilla	17,767	102	36.3	2019	54
Boadilla Garden*	Boadilla del Monte (Madrid)	13,868	74	36.1	2019/2020	67
Selecta Atenas*	Dos Hermanas (Sevilla)	8,560	61	14.8	2019	31
Boadilla Essences I*	Boadilla del Monte (Madrid)	6,480	32	17.6	2019/20	4
Elements Fase I*	Marbella (Málaga)	6,656	53	18.0	2019/20	18
Selecta Conil*	Conil de la Frontera (Cádiz)	8,131	73	17.0	2019/20	43
Selecta Olimpia*	Dos Hermanas (Sevilla)	3,934	20	6.1	2020	5
-		65,396	415	145.9		222 (53.5%)

PROJECTS STARTING CONSTRUCTION IN 4Q 2018 AND 2019

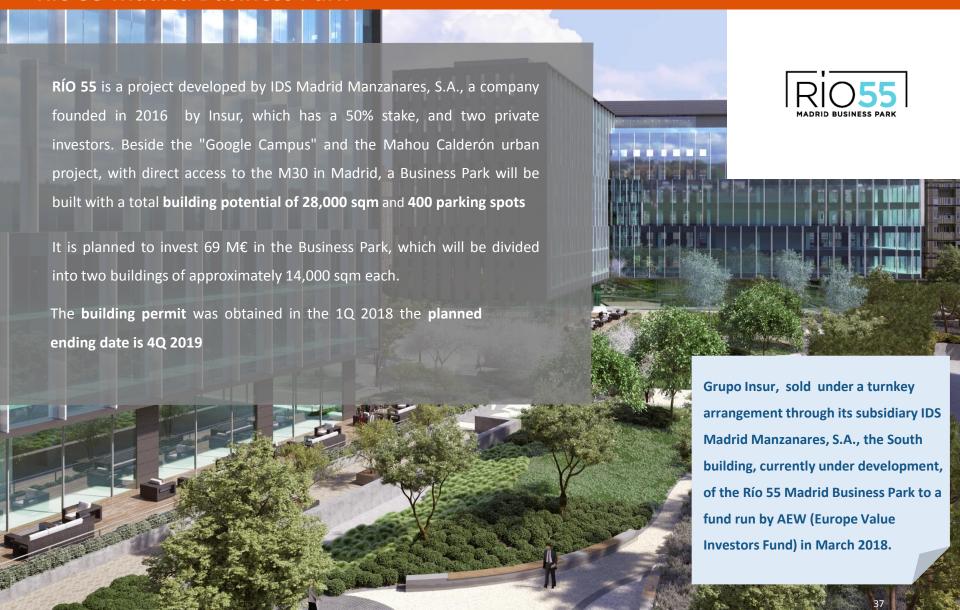
Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Selecta Hermes	Dos Hermanas (Sevilla)	13,761	116	21.4	2021/22
Pineda Parque 2ª fase	Sevilla	8,249	80	24.7	2020
Elements Fase II	Marbella (Málaga)	8,118	66	21.1	2019/20
QuintEssence I	Marbella (Málaga)	10,282	45	13.6	2019/20
Selecta Ares	Dos Hermanas (Sevilla)	10,102	76	-	2021
Cáceres Development	Cáceres	13,056	77	16,6	2021
Salobreña Development	Granada	15,831	112	20,0	2021/2022
		79,399	572	117.4	

PROJECTS UNDER DEVELOPMENT

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	
Boadilla Essences II	Boadilla del Monte (Madrid)	3,240	16	8.9	2021	
BA-3	Dos Hermanas (Sevilla)	10,499	93	16.5	2022/23	
BA-2	Dos Hermanas (Sevilla)	12,032	108	19.7	-	
Elements Fase III	Marbella (Málaga)	4,324	34	9.4	2022	
QuintEssence II	Marbella (Málaga)	11,791	53	14.7	2022	
QuintEssence III	Marbella (Málaga)	12,243	61	15.7	2023	
JE1 Peri SR-12 Virgen de las Angustias	Córdoba	21,770	187	40.6	2022	
		75,899	552	125.5		
OTAL JVS PROJECTS		220,694	1,539	388.8		222 (5

Development-Rental activity Río 55 Madrid Business Park





READY TO GROW WITH PROFITABILITY

