

**CORPORATE PRESENTATION**May 2018



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## Content





- 1. Who are we?
  - Rental
  - Property Development
  - Project Management and Construction
- 2. Sector Evolution
- 3. Financial Results
- 4. Strategy
- Insur on the StockExchange
- 6. Annexes

#### 1. What is Insur?



Strongly committed to the highest standards of Corporate Management, Quality and Environmental Protection





Real Estate Group founded in 1945



First **listed on the stock market in 1984**. On the continuous market of the Spanish Stock Exchange since 2015

**Management** team with extensive **experience** 



Operating in *prime areas* of Seville, Western Andalusia, Malaga and Madrid

More than 170 employees







Two main lines of business: **Development and Property.** 

Two secondary lines of business servicing the main lines:

Construction & Project Management.

Group assets valued as of 31/03/118 at: €423,9M, including JVs at 50% 505,8 M€



**Overcoming the cycle's recessionary phase** without debt relief or assets assigned in lieu of payment thanks to financial prudence LTV<40%



More than 70 years meeting obligations to suppliers without debt restructuring, debt relief or assets assigned in lieu of payment.



Stability against cyclical nature of the industry thanks to Rental business



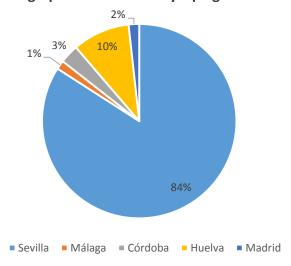
LTV (DFN/GAV) <40% . 23% Unencumbered assets.

### Rental business. Investment breakdown

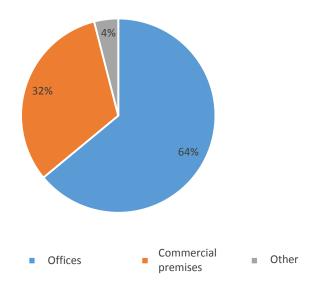


#### Portfolio of 118,554 sqm of offices and commercial premises and more than 2,500 parking spaces

#### Geographic distribution by sqm ground area



#### Distribution according to typology



#### Significant buildings



Edificio Insur (Seville) 17,885 sqm



Edificio Buenos Aires (Seville) 33,648 sqm



Edificio Insur Cartuja (Seville) 8,126 sqm



Edificio Centris II (Tomares) 8,917 sqm



Edificio Insur Huelva (Huelva) 8,880 sqm



C.C. El Mirador (Seville) 6,932 sqm 5

## **Rental business. Prime area locations**





## Rental business. Sound and increasingly diversified customer base **Sinsur**



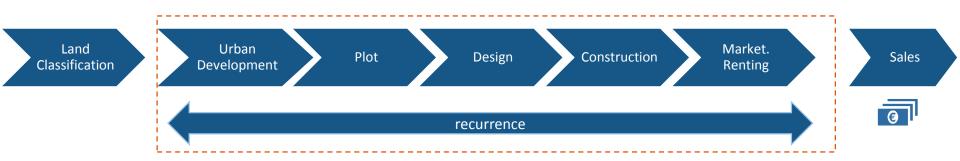


#### **Rental business**



- ✓ Leasing of tertiary assets that represents 70% GAV\* of the Group (€297.2M\*) with capital gains on book value of €161.3 M\*
- ✓ Prime areas
- ✓ An activity that allows it to:
  - ✓ **Reduce the impact of cycles** in the real estate sector
  - ✓ Absorb financial costs and part of the structural costs
  - √ Generate recurring liquidity

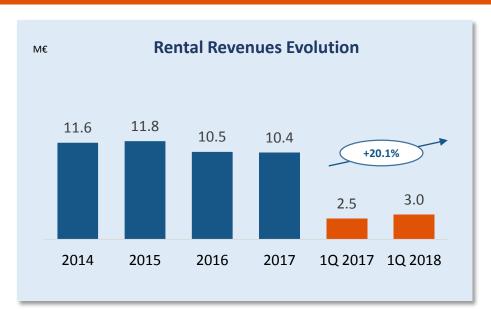
Insur promotes its own business assets, so it incorporates a greater part of the value generated in all phases



<sup>\*</sup>Figures at 2017. Taking into account the value of the assets of the JVs which consolidate under equity method, the leasing of tertiary assets represents 60% GAV

# Rental activity Occupancy rate recovery







GAV of the assets aimed both at rental and own use amounts to 297,2M€ (valuation at 31/03/18 estimated from CBRE valuation at 31/12/17 and revised with additions at cost value)

118,554 sqm office and commercial premises portfolio and more than 2,500 parking spots

- **2,330 sqm have been sold** during the quarter. This figure is smaller than the one of the same quarter of last year because currently there is less space available for rent
- Occupancy rate keeps at 76% despite the new additions, mainly due to the vacate of a 1,482 sqm commercial premise in Los Remedios area

# Real Estate Development Ongoing developments and land portfolio





#### **Ongoing Developments**

#### 1.981 ongoing units

- 102 housing units completed of which 26 are pending to be sold and 76 to be delivered.
- 29 ongoing developments (16 in West Andalucía, 9 in Málaga and Costa del Sol and 4 in Madrid) totaling 1,718 units:
  - 429 housing units underway directly by Insur with a development potential of 54,892 sqm.
  - 1,289 housing units underway through JVs (with Insur holding a 50% share), with a development potential of 188,770 sqm.
- 161 housing units under management and construction (delegated development) for Altamira Real Estate that will be delivered within the next months.
- Development of a Business Park in Madrid Rio covering 28,000 sqm above ground level (2 office buildings each covering approximately 14,000 sqm).

В

#### **Land Portfolio**

#### 2,652 units

- Lots acquired in the period 2014-2017:
  - 95,000 sqm of buildable plots for residential use, 880 units
  - 30,000 sqm of buildable plots for hotel use.
  - 26,000 sqm of buildable plots for tertiary use.
  - Long-term purchase options on 12 plots with a building potential of 208,148 sqm (1,772 housing units).

Ongoing Developments



Land Portfolio

**TOTAL OF 4,633 UNITS** 

## Real Estate development business. Some developments in detail



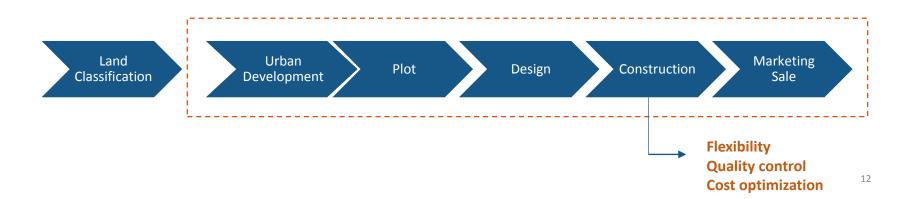


### **Real Estate development business**



- ✓ Higher margins than those on the rental activity
- ✓ Operating in areas in which we have **extensive knowledge and expertise** as it is a sector with local characteristics. **Western Andalusia (mainly Seville), Malaga, Costa del Sol and Madrid**
- ✓ Mid-high end segment housing mainly in areas with proven demand
- ✓ **Investment in the bottom part of the cycle** (better prices) to be able to have housing available in the upper part of the same
- ✓ Maintenance of volumes matched to property activity
- ✓ Acting **alone or in JVs** when also leading the entire development process, as an industrial partner through comprehensive management contracts, marketing and construction, assuming all the inherent functions of the activity of the same.

Insur is vertically integrated so that it can capture all the added value of the process since the land classification of the development phase



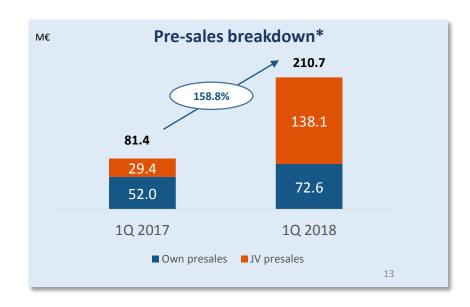
# Real Estate Development Activity boost shown in presales figure







- Real Estate development keeps growing at a faster pace
- Total accumulated presales in 1Q 2018 amount to 210.7
   M€, a 55.6% higher than in December 2017
- From the total presales figure, 52.7 M€ are expected to be delivered within 2018
- The Group currently has 1,988 houses under development of which 864 are under construction and 598 are already sold



<sup>\*</sup>It includes JVs development pre-sales as they are managed by Grupo Insur

## **Construction and Project Management**



## 7.0 M€ CONSTRUCTION REVENUES Increase of 37.6%

## 1.1 M€ PROJECT MANAGEMENT REVENUES Increase of 204.8%

Main projects managed currently		
IDS MADRID MANZANARES S.A. Partners: Private investors (50%)	<ul> <li>Insur Madrid Río – Business Park (28,000 sqm divided between 2 buildings)</li> </ul>	UNDER CONSTRUCTION
DESARROLLOS METROPOLITANOS DEL SUR S.L.  Partner: ANIDA (Grupo BBVA): 50%	<ul> <li>Selecta Entrenúcleos (Sevilla), 2,337 homes</li> <li>Alminar II (Marbella), 44 homes</li> <li>Selecta Conil (Conil de la Frontera), 73 homes</li> </ul>	<ul> <li>UNDER CONSTRUCTION (272 HOMES):</li> <li>Alminar II: 44 homes</li> <li>Selecta Rodas: 54 homes</li> <li>Selecta Arquímedes: 116 homes</li> <li>Selecta Atenas: 58 homes</li> <li>MARKETING STAGE (73 HOMES):</li> <li>Selecta Conil: 73 homes</li> </ul>
IDS RESIDENCIAL LOS MONTEROS S.A. Partners: Private investors (50%)	<ul><li>Los Monteros (Marbella)</li><li>312 homes</li></ul>	MARKETING STAGE:  Elements I: 53 homes  WORKS STARTING IN 2018
IDS PALMERA RESIDENCIAL S.A. Partners: Private investors (50%)	<ul><li>Pineda Parque (Sevilla)</li><li>170 homes</li></ul>	UNDER CONSTRUCTION: ■ 1st phase: 102 homes
IDS BOADILLA GARDEN RESIDENCIAL S.A.  Partners: Private investors (50%)	<ul> <li>Boadilla Garden (Boadilla del Monte, Madrid), 74 homes</li> <li>Boadilla Essences (Boadilla del Monte, Madrid), 48 homes</li> </ul>	<ul> <li>UNDER CONSTRUCTION (104 HOMES)</li> <li>Boadilla Garden: 74 homes</li> <li>Boadilla Essences I: 32 homes</li> <li>PROJECT STAGE:</li> <li>Boadilla Essences II: 16 homes</li> </ul>
Delegated Development from Altamira Real Estate	<ul><li>Residencial Santa Bárbara (Sevilla)</li><li>161 homes</li></ul>	TO BE DELIVERED

## 2. Sector evolution





#### **Macro environment**



Experts argue that in 2018 the industry will consolidate its recovery, with sustained growth rates, but behaving irregularly depending on the geographic areas



Housing prices keep increasing. 2017 closed with a 2.8% increase



Mortgage volumes have increased by 16.6% in 2017. Since 2013 the growth exceeds 80%



Housing purchases grew by 14.6% in 2017



**Development activity is recovering**. The number of approvals of new construction grew by 26.2% in 2017



The consumer confidence index is hitting its 15 years high



The **number of homes** is growing faster than the population

## 3. Financial results





## **Executive Summary. 1Q 2018 Results**

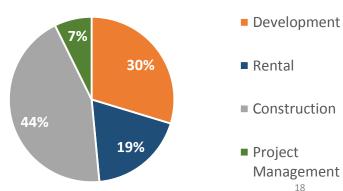


M€	1Q 2018	1Q 2017	Variation
Revenues	15.8	20.2	+22.2%
Real Estate Development	4.7	12.3	-62.1%
Rental	3.0	2.5	+20.1%
Construction	7.0	5.1	+37.6%
Project Management	1.1	0.4	+204.8%
EBITDA	2.5	3.2	-21.5%
ADJUSTED EBITDA	2.5	3.2	-21.5%
OPERATING PROFIT	1.9	2.6	-28.8%
PBT	0.3	1.3	-76.4%
NET PROFIT	0.2	1.0	-79.3%
PRE-SALES (Real Estate			
Development)	210.7	81.4	+158.8%
OCCUPANCY RATE (Rental)	76%	69%	

- Total revenues figure is affected by a smaller contribution of the Real Estate Development segment because most part of the deliveries will take place in the following quarters
- The rest of the segments are performing really well
- Excellent evolution of presales figure

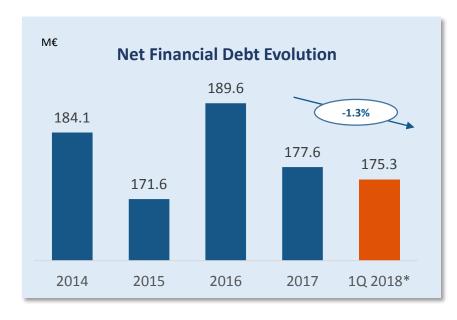


#### Revenues by business line



### **Net Financial Debt**



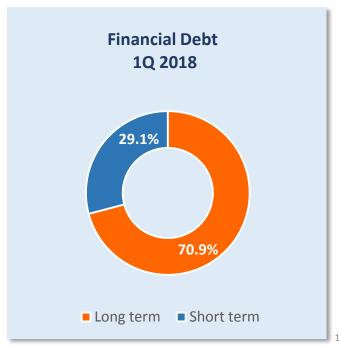


\* Without the effect of the new valuation of certain loans, due to the application of NIIF 9, the net financial debt would have increased by 3.3 M€, a 0.4% higher than in December 2017

In order to diversify its financial sources, the Group issued a debt program (MARF) on July 2017 with a maximum outstanding balance of 20 M€. The issues of the program done within the year have been placed at 3 and 6 months and with interest rates between 1.10% and 1.5%

#### **Financial Debt Evolution**

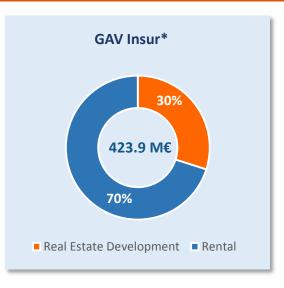
	1Q 2018	2017	Var %
Long term Financial Debt	140.0 M€	167.0 M€	-16.1%
Short term Financial Debt	57.4 M€	33.8 M€	+70.0%
Total Financial Debt	197.5 M€	200.7 M€	-1.6%

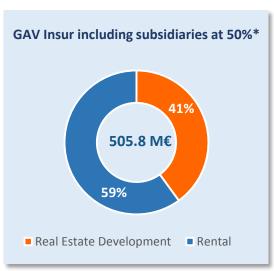


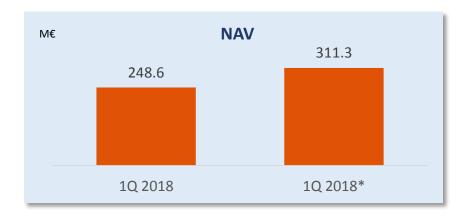
### **GAV, NAV & LTV**

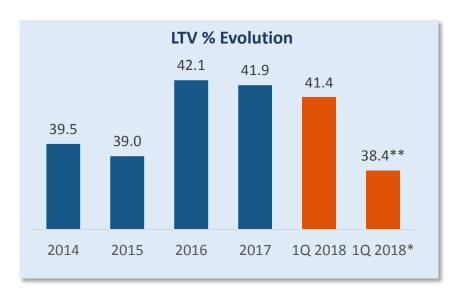


\* valuation at 31/03/18 estimated from CBRE valuation at 31/12/17 and revised with additions at cost value and disposals due to deliveries









<sup>\*</sup>Adding 81.9 M€ to the GAV from subsidiaries which consolidate by equity method and 19.2 M€ of their associated net financial debt

<sup>\*\*</sup> LTV without the effect of the application of NIIF 9 in the 1Q 18 would be 39.6%

## 4. Insur on the stock exchange



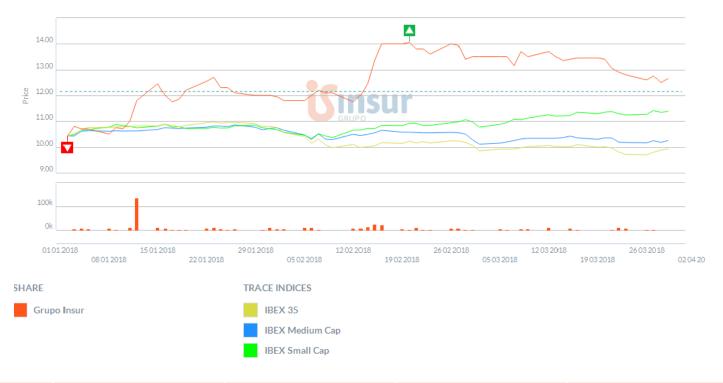




#### **Share Price evolution 01/01/18 to 31/03/18**

## In the 1Q 2018 the share Price grew by 21%, closing at 12.65 €/share which implies a market cap of 214,693,865€ at 31st March 2018

5HARE PRICE AND VOLUME GRAPH FOR GRUPO INSUR (MADRID) FROM 01 01 2018 TO 31 03 2018



Market Cap Mar 18	NAV Mar 18	Discount vs NAV	Adjusted NAV * Dec 17	Discount vs adjusted NAV
214.6 M€	248.6 M€	13.7%	311.3 M€	31.3%

<sup>\*</sup> Adding 81.9 M€ to the GAV from subsidiaries which consolidate by equity method and 19.2 M€ of their associated net financial debt

## 5. Strategy





#### 5. Strategy



#### **Property Development**

- 1. Investment primarily in **finalist land**
- Development of projects in markets with extensive knowledge
- Development of projects in areas with proven demand (first residence in provincial capitals and metropolitan areas)
- 4. Vertical Integration
- **5. Debt matched** against the rental activity
- **6. Risk diversification** by sharing projects with partner financial investors

#### **Construction and Management**

- Additional income generation by managing and building real estate projects developed through JVs
- Provision of these services also to financial entities (Example: Delegate promotion)



#### Rental

- Development of assets from the activity of promotion
- 2. New investments located in Madrid

#### **Financial Structure**

- Maintenance of a reduced debt (LTV<40%)</li>
- 2. Diversification of financial sources



## **ANNEXES**





## **History**



Sept. 1945 1946 1960-1980 March. 1984 1997-2000 2004 2007 2008-2010 2012 2014 - 2015 2016 **FUTURE** 

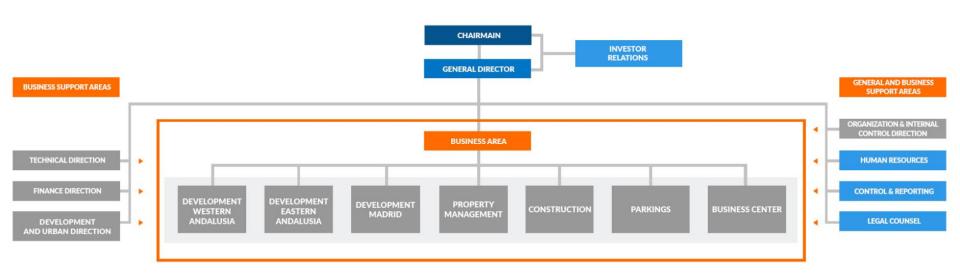
- Foundation.
- Acquisition of plots of land in Avda. República Argentina, Seville.
- · Start of Rental activities.
- Starts listing on the Madrid Stock Exchange.
- Geographic expansion.
- · JV with Local Savings Banks.
- Expansion in the Costa del Sol.
- Accelerated development in the rental business.
- ISO 9001.
- Receives the "Company of the Year" Award (Antares).
- Expansion in Madrid
- Diversification of activities.
- Receives the Award to the "Company with the best track record in Andalusia" (ABC and Banco Sabadell).
- Transformation of the financial model:
- Incorporation in the general segment of the Continuous Market (Madrid Stock Exchange)
- Joint Venture with Anida Operaciones Singulares, S.A.U. (BBVA Group).
- Approval of the Strategic Plan 2016 2020
- Realization of Company Strategy
- Increased human capital.
- Reinforcement of geographic diversification through purchasing land in different areas where Insur Group operates.
- Debt issuance program (MARF)
- Corporate restructuring

## ORGANISATIONAL STRUCTURE AND HUMAN TEAM



- Matrix structure organised along business lines and units and auxiliary and support areas.
- Well-sized staff, with more than 170 employees at present and a significant increase since 2014 due to the relaunching of the promotion activity.
- Low staff turnover.

#### **Functional organizational chart of the Insur Group**



#### **MANAGEMENT TEAM**





Ricardo Pumar López Chairman Board member since 2001 and Chairman of the Management Board since 2005.

Graduated in Law and Business Administration (ICADE) and Senior Management Programme (Instituto San Telmo).

He has 20 years experience in Business Administration and Civil Law.



Francisco Pumar López General Director He joined Insur in 1999

Graduated in Law (Universidad de Sevilla) and MBA (ESADE)

He started his career with Insur as Director of the Development and Urbanism department, and later Deputy General Director, becoming General Director in 2010.



Domingo González Gómez Financial Director He joined Insur in 2002

Graduated in Business Administration and Management (Universidad de Sevilla), Accounts Auditor and MBA (Instituto San Telmo).

He had previously developed his professional career in internal and external auditing. He joined Insur as head of investment companies and controller. Since 2007, he is CFO



Zacarías Zulategui Represa Director in Development for West Andalucia. He joined Insur in 2009

Graduated in Law (Universidad de Sevill), MBA (ESADE), Real Estate Company Management Course (IESE) and Course in Urban Planning (IFE).

He previously worked as Director of Development in various real estate companies.



Rafael Torres Claros
Director in Development for
East Andalucia.

He joined Insur in 2010

Industrial Engineer (universidad de Malaga) and Senior Management Programme (Instituto San Telmo). He previously worked as Director of Real Estate Projects in national building companies.



Enrique Ayala Martínez
Director of Development in
Madrid

He joined Insur in 2007

Graduated in Law and Business Sciences (ICADE) and MBA (IESE)

He was previously Head of Expansion and Development in the central area of Spain in an international shopping centre company.

#### **MANAGEMENT TEAM**





Lola Cánovas García Property Management Director She joined Insur in 1994

Diploma in Business Sciences (Escuela Universitaria de Estudios Empresariales de Murcia) and Diploma in Business Management (Instituto San Telmo).

She has developed her entire professional career at Insur, initially in the commercial department, as Director of Quality, and since 2010 as Director of Property Management.



Pedro Candáu Bejarano Construction Director He joined Insur in 1997

Technical Architect (Universidad de Sevilla), Real Estate Management Programme (CEU) and Business Administration Programme (Instituto San Telmo).

Since he joined the company, he has held various positions - director of projects, construction manager and since 2011, Construction Director.



José Luis Jiménez Mavillard Technical Director He joined Insur in 2015

Technical Architect and Building Engineer (Universidad de Sevilla).

He had previously been group manager and technical director in national and international building and development companies. He started his professional career at Insur as Technical Manager of West Andalucia, and was nominated Technical Director of the group in 2017.



Alejandro Fernández de la Peña Director of Business and Car parks He joined Insur in 2007

Industrial Engineer (universidad de Malaga) and Business Management and Administration Programme (Instituto San Telmo).

He had previously developed his professional career in the Municipal and Services Company of Malaga. He joined Insur as Director of Car parks and since 2016, he is also Manager of the Business Centre.



José Antonio Carrillo Almagro Director of Development and Town Planning He joined Insur in 2005

Graduated in Business Administration and Management (Universidad de Sevilla) and Senior Course of Expert in Construction Law (Instituto de Estudios Cajasol).

He started his professional career at Insur as Senior in the Development and Town Planning department, and was appointed Director of this department in 2010.



Irene Ávila Núñez
Director of Organization and
Internal Control

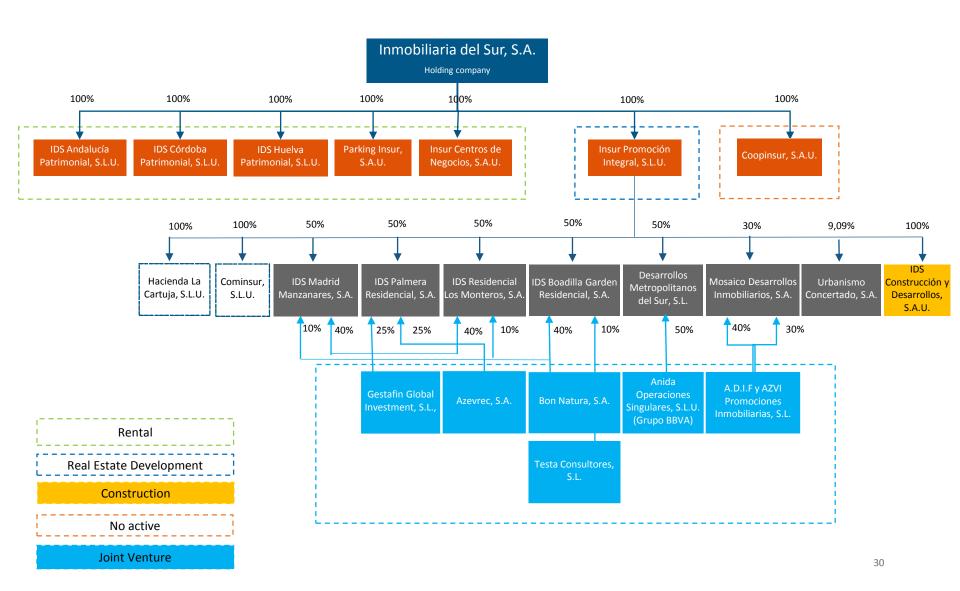
She joined Insur in 2015.

Industrial Engineer, specialty of Industrial Organization (University of Seville). Project Management Professional, PMP®.

She previously worked as Organization Manager in a construction and installation company for 10 years.

## CORPORATE STRUCTURE AT THE END OF 2017



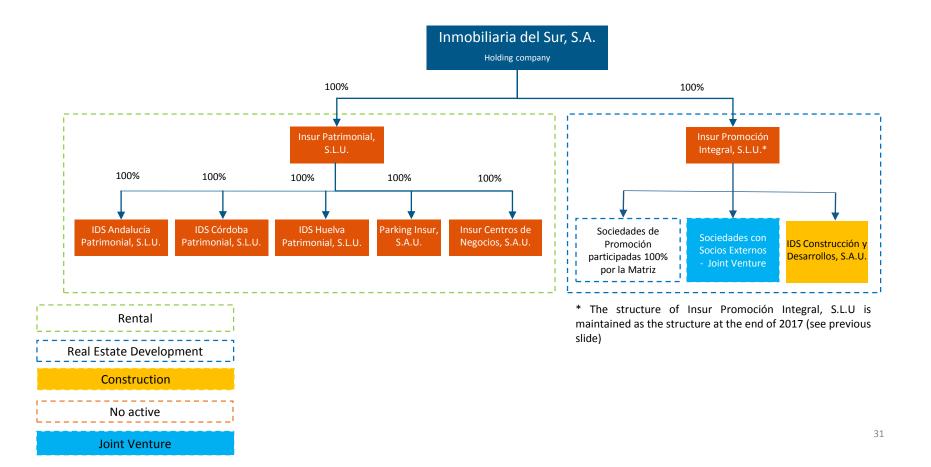


## CORPORATE STRUCTURE 2018 AFTER THE SEGREGATION OF THE RENTAL ACTIVITY



The General Board Meeting held on the 28<sup>th</sup> of April 2018, approved the segregation on the rental activity of Inmobiliaria del Sur S.A., with the block transfer of part of the equity in favor of a new company, fully owned by the holding Company, called Insur Patrimonial S.L.U.

After the expiry of the opposition period and once the deed of partition is registered, the Group corporate structure will be as follows:

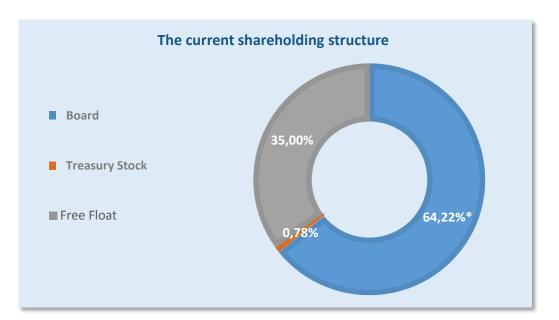


### **CORPORATE GOVERNANCE**



#### Board of Directors with a strong commitment to the highest standards of corporate governance

- The **Board** of Directors represents a **37.41% stake in the capital of Insur**. Much of this participation is in the hands of the **Pumar Family**, which pledges a significant part of its heritage.
- Involvement of the Board of Directors in the investment and disinvestment decision-making.
- Follow-up regarding the development of the business is to the highest ethical standards.
- Highest standards of corporate governance.
- Shareholder and institutional stability allow a business strategy with a long-term vocation.



\*This figure includes the shares owned by the Board, as well as those owned by significant shareholders and not significant shareholders that nominate the appointment of dominical directors. Without having into account these shares, the free float will amount to 49.02%

## **BOARD OF DIRECTORS**





Prudencio Hoyos-Limón Pumar

Augusto Sequeiros Pumar

**Gregorio Arranz Pumar** 

Andrés Fernández Romero

José Manuel Pumar López

Salvador Granell Balén

Inversiones Agrícolas, Industriales y Comerciales, S.L. (Fernando Pumar López)

Increcisa, S.L. (Ignacio Ybarra Osborne)

Inverfasur, S.L. (Antonio Román Lozano)

Bon Natura, S.A. (Luis Alarcón de Francisco)

#### Chairman

Ricardo Pumar López (Executive)

















#### Vice-Chairman

Menezpla, S.L. (Esteban Jiménez Planas) (Proprietary)

#### **Independent Directors**

Cayetano Benavent Blanquet Jorge Segura Rodríguez José Luis Galán González

**Audit Committee** 

**Strategy and Investment** Committee

Appointments and Remuneration Committee

## **RENTAL BUSINESS**





Building	City	Main use	SQM above ground
EDIFICIO REPÚBLICA ARGENTINA, 25	Sevilla	Offices and commercial premises	19.876
EDIFICIO INSUR	Sevilla	Offices and commercial premises	17.885
EDIFICIO REPÚBLICA ARGENTINA, 23	Sevilla	Offices and commercial premises	7.968
EDIFICIO REPÚBLICA ARGENTINA, 21	Sevilla	Offices and commercial premises	5.804
EDIFICIO CENTRIS II	Tomares	Offices and commercial premises	8.917
EDIFICIO INSUR HUELVA	Huelva	Offices and commercial premises	8.880
EDIFICIO INSUR CARTUJA	Sevilla	Offices and commercial premises	8.126
EDIFICIO CAPITOLIO	Sevilla	Offices and commercial premises	4.925
AVDA.REP.ARGENTINA, 27-29-31	Sevilla	Offices and commercial premises	1.248
EDIFICIO SUECIA	Sevilla	Offices and commercial premises	3.125
EDIFICIO IDS ANDALUCÍA	Sevilla	Offices and commercial premises	3.255
EDIFICIO IDS CÓRDOBA	Córdoba	Offices and commercial premises	2.766
EDIFICIO IDS HUELVA	Huelva	Offices and commercial premises	2.188
EDIFICIO MENARA	Sevilla	Offices and commercial premises	2.704
MARKET CENTER	Marbella	Offices and commercial premises	861
CAPITAN HAYA 24-25	Madrid	Offices and commercial premises	521
C.COMERCIAL EL MIRADOR S.JUSTA	Sevilla	Commercial premises	6.932
Los Remedios	Sevilla	Commercial premises	2.068
JOAQUÍN TURINA	Madrid	Commercial premises	1.312
CLUB SOCIAL LOS NARANJOS DE MARBELLA	Marbella	Commercial premises	739
Parque Guadaira	Sevilla	Commercial premises	463
Edificio Trento	Sevilla	Commercial premises	976
Edificio Acueducto	Córdoba	Commercial premises	883
MIRAFLORES	Sevilla	Commercial premises	1.522
OTROS		Offices and commercial premises	4.610
			118.554

Building City Main use SQM above ground AVDA.REP.ARGENTINA, 31 Sevilla Offices and commercial premises 1.304 AVDA.REP.ARGENTINA, 48 Sevilla Commercial premises 175 AVDA.REP.ARGENTINA, 50 Sevilla Commercial premises 175 Commercial premises AVDA.REP.ARGENTINA, 52 Sevilla 121

1.775

## Real Estate Development Own projects



Figures as of April 2018

#### PROJECTS UNDER CONSTRUCTION

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Jardines de Arco Norte 3*	Dos Hermanas (Sevilla)	3,140	27	5.1	2018	27
Edificio Galileo*	Mairena del Aljarafe (Sevilla)	5,390	42	8.1	2018	34
La Reserva - El Rompido*	Cartaya (Huelva)	6,582	66	14.8	2018	44
Moscatelares*	San Sebastián de los Reyes (Madrid)	5,847	38	15.9	2018/19	38
Plaza del Teatro*	Málaga	7,032	57	28.6	2019	32
Jardines de Santa Ana III*	Dos Hermanas (Sevilla)	4,862	35	8.2	2019	14
Conde de Zamora*	Córdoba	10,296	81	20.6	2019	24
Altos del Retiro 2ª Fase	Málaga	4,391	35	7	2019	
		47,540	381	108.3		213 (61.6%)

#### **PROJECTS UNDER DEVELOPMENT**

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Edificio Ramón Carande	Sevilla	7,352	48	27.2	2020
		7,352	48	27.2	

TOTAL 54,892 429 135.5 213 (61.6%)
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<sup>\*</sup> On marketing stage

# Real Estate Development Projects in JV



#### JVS PROJECTS UNDER CONSTRUCTION

* (	On marketing stage	Figures as of April 2018
	on marketing stage	rigures as of April 2010

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Selecta Rodas *	Dos Hermanas (Sevilla)	7,560	54	12.3	2018	51
Alminar II*	Marbella (Málaga)	8,074	44	21.5	2018	24
Pineda Parque 1ª fase*	Sevilla	17,767	102	36.3	2018/19	41
Selecta Arquímedes*	Dos Hermanas (Sevilla)	13,201	116	20.8	2018/19	68
Boadilla Garden*	Boadilla del Monte (Madrid)	13,868	74	36.1	2019-2020	61
Selecta Atenas*	Dos Hermanas (Sevilla)	8,560	61	14.8	2019	20
Boadilla Essences I*	Boadilla del Monte (Madrid)	6,480	32	17.6	2019/20	-
Elements Fase I*	Marbella (Málaga)	6,656	53	18.0	2019/20	17
Selecta Conil*	Conil de la Frontera (Cádiz)	8,131	73	17.0	2019/20	40
		75,510	483	159.0		322 (55.8%)

#### **PROJECTS STARTING CONSTRUCTION IN 2018**

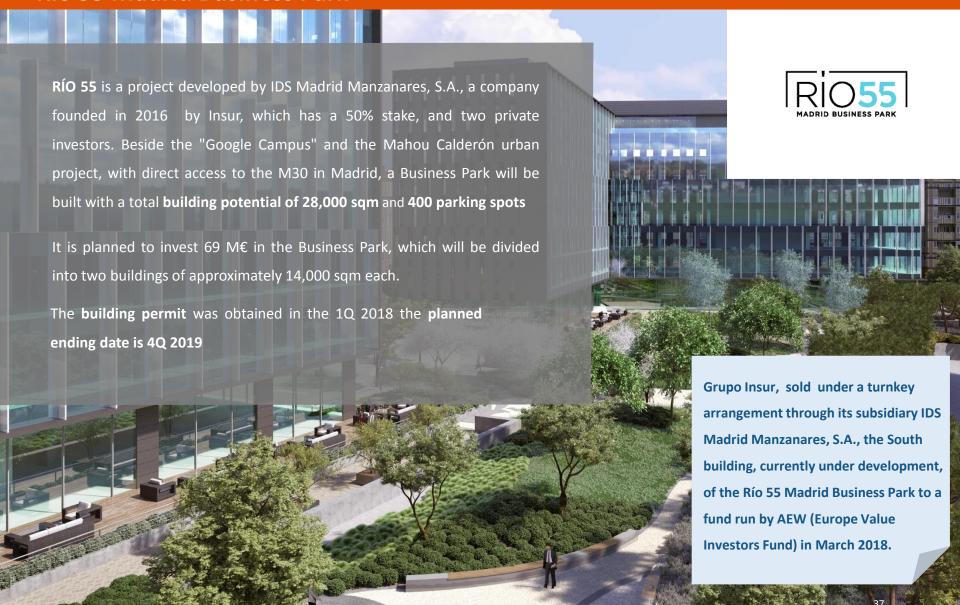
Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Selecta Olimpia	Dos Hermanas (Sevilla)	3,934	20	6.1	2020	
Selecta Hermes	Dos Hermanas (Sevilla)	13,761	116	21.4	2021/22	
Boadilla Essences II	Boadilla del Monte (Madrid)	3,240	16	8.8	2019/20	
Elements Fase II	Marbella (Málaga)	8,118	66	21.1	2019/20	
QuintEssence I	Marbella (Málaga)	10,282	45	13.6	2019/20	
		54,122	389	106.0		

#### PROJECTS UNDER DEVELOPMENT

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Pineda Parque 2ª fase	Sevilla	8,249	68	24.7	2020
BA-3	Dos Hermanas (Sevilla)	10,499	93	16.5	2020/21
<b>A-2</b>	Dos Hermanas (Sevilla)	12,032	108	19.7	2022/23
ements Fase III	Marbella (Málaga)	4,324	34	9.4	2020
ntEssence II	Marbella (Málaga)	11,791	53	14.7	2020/21
uintEssence III	Marbella (Málaga)	12,243	61	15.7	2021
		59,138	417	101.0	

# **Development-Rental activity Río 55 Madrid Business Park**





## READY TO GROW WITH PROFITABILITY

